

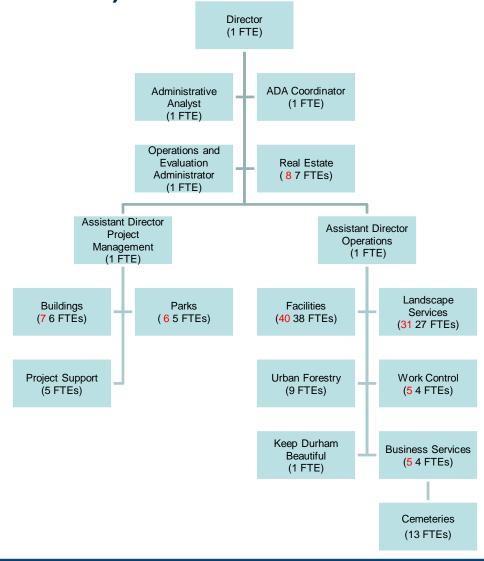
#### **General Services**

Proposed Budget FY2009-10

# DURHAM 1 8 6 9 CITY OF MEDICINE

## **General Services**

(136 125 FTEs)





## **Program Prioritization**

- Project Management Oversight of design and construction of a wide range of City's capital projects
- ADA Training, coordination and consultation to PM staff and others to assure ADA compliance at our facilities
- Energy Management Program tracks usage, maximizes efficiencies and optimizes work environment conditions
- Facilities Maintenance and Repair General maintenance and repair functions for City facilities, parks and recreation centers, including community facilities such as the Convention Center, DAC, Carolina Theater, DPAC, and DBAP
- Custodial Services Maintenance Custodial services for City facilities
- Property Management Leasing for satellite offices, property management of land holdings for future development, and operator agreement administration



# **Program Prioritization**

- Landscape and Cemetery Grounds and Tree Maintenance Mowing, landscape maintenance and construction, cemetery maintenance, tree pruning and removal
- Community Appearance Right-of-way mowing, weekly mowing in 15 major parks, downtown maintenance crew, tree planting and Keep Durham Beautiful
- Disposal of City-owned Property Disposal of City owned property no longer needed for public use
- Burials Funeral arrangements such as the opening and closing of grave sites, meeting with families
- Property Acquisition Acquisition of property for water and sewer easements, parks and greenways, and street right-of-way for affordable housing projects and economic development initiatives
- Cemetery Lot Sales Sale of grave sites, monuments, and columbariums

#### **Resource Allocation Table**



	Actual		Adopted		Revised		Estimated		Proposed	
F	Y 2007-08	F	FY 2008-09	F	Y 2008-09	F	Y 2008-09	F	FY 2009-10	Change
\$	7,170,859	\$	7,462,336	\$	7,700,966	\$	7,680,780	\$	7,677,499	2.9%
	4,460,103		4,504,114		5,349,779		5,319,385		4,117,117	-8.6%
	26,718		41,495		62,601		60,198		14,800	-64.3%
	-		33,374		-		-		16,600	-50.3%
\$	11,657,680	\$	12,041,319	\$	13,113,346	\$	13,060,363	\$	11,826,016	-1.8%
\$	-	\$	-	\$	-	\$	-	\$	-	
\$	11,657,680	\$	12,041,319	\$	13,113,346	\$	13,060,363	\$	11,826,016	-1.8%
	136		136		136		136		125	-11
	-		-		-		-		-	-
\$	9,532,992	\$	9,864,967	\$	10,433,038	\$	10,873,731	\$	9,684,957	-1.8%
\$	1,304,212	\$	1,270,962	\$	1,670,962	\$	1,231,831	\$	1,258,495	-1.0%
\$	10,837,204	\$	11,135,929	\$	12,104,000	\$	12,105,561	\$	10,943,452	-1.7%
\$	820,476	\$	905,390	\$	1,009,346	\$	954,802	\$	882,564	-2.5%
\$	11,657,680	\$	12,041,319	\$	13,113,346	\$	13,060,363	\$	11,826,016	-1.8%
\$	-	\$	-	\$	-	\$	-	\$	-	
	-		-		-		-		-	-
	\$ \$ \$ \$ \$	\$ 7,170,859 4,460,103 26,718 - \$ 11,657,680 \$ - \$ 11,657,680 - \$ 9,532,992 \$ 1,304,212 \$ 10,837,204 \$ 820,476 \$ 11,657,680	\$ 7,170,859 \$ 4,460,103	FY 2007-08       FY 2008-09         \$ 7,170,859       \$ 7,462,336         4,460,103       4,504,114         26,718       41,495         -       33,374         \$ 11,657,680       \$ 12,041,319         \$ -       \$ -         \$ 11,657,680       \$ 12,041,319         \$ 9,532,992       \$ 9,864,967         \$ 1,304,212       \$ 1,270,962         \$ 10,837,204       \$ 11,135,929         \$ 820,476       \$ 905,390         \$ 11,657,680       \$ 12,041,319	FY 2007-08       FY 2008-09       F         \$ 7,170,859       \$ 7,462,336       \$         4,460,103       4,504,114       41,495         -       33,374         \$ 11,657,680       \$ 12,041,319       \$         \$ 11,657,680       \$ 12,041,319       \$         \$ 136       136       -         -       -       -         \$ 9,532,992       \$ 9,864,967       \$         \$ 1,304,212       \$ 1,270,962       \$         \$ 10,837,204       \$ 11,135,929       \$         \$ 820,476       \$ 905,390       \$         \$ 11,657,680       \$ 12,041,319       \$	FY 2007-08       FY 2008-09       FY 2008-09         \$ 7,170,859       \$ 7,462,336       \$ 7,700,966         4,460,103       4,504,114       5,349,779         26,718       41,495       62,601         -       33,374       -         \$ 11,657,680       \$ 12,041,319       \$ 13,113,346         \$ -       \$ -       \$ -         \$ 11,657,680       \$ 12,041,319       \$ 13,113,346         136       136       136         -       -       -         \$ 9,532,992       \$ 9,864,967       \$ 10,433,038         \$ 1,304,212       \$ 1,270,962       \$ 1,670,962         \$ 10,837,204       \$ 11,135,929       \$ 12,104,000         \$ 820,476       \$ 905,390       \$ 1,009,346         \$ 11,657,680       \$ 12,041,319       \$ 13,113,346	FY 2007-08       FY 2008-09       FY 2008-09 <td>FY 2007-08         FY 2008-09         FY 2008-09         FY 2008-09           \$ 7,170,859         \$ 7,462,336         \$ 7,700,966         \$ 7,680,780           4,460,103         4,504,114         5,349,779         5,319,385           26,718         41,495         62,601         60,198           -         33,374         -         -           \$ 11,657,680         \$ 12,041,319         \$ 13,113,346         \$ 13,060,363           \$ -         \$ -         \$ -         \$ -           \$ 11,657,680         \$ 12,041,319         \$ 13,113,346         \$ 13,060,363           \$ -         \$ -         \$ -         -         -           \$ 136         136         136         136         136           -         -         -         -         -         -           \$ 9,532,992         \$ 9,864,967         \$ 10,433,038         \$ 10,873,731         \$ 1,304,212         \$ 1,270,962         \$ 1,670,962         \$ 1,231,831           \$ 10,837,204         \$ 11,135,929         \$ 12,104,000         \$ 12,105,561         \$ 820,476         \$ 905,390         \$ 1,009,346         \$ 954,802           \$ 11,657,680         \$ 12,041,319         \$ 13,113,346         \$ 13,060,363</td> <td>FY 2007-08         FY 2008-09         FY 2008-09         FY 2008-09         FY 2008-09           \$ 7,170,859         \$ 7,462,336         \$ 7,700,966         \$ 7,680,780         \$ 4,460,103         \$ 4,504,114         5,349,779         5,319,385         62,601         60,198         60,198         62,601         60,198         62,601         60,198         62,601         60,198         60,198         62,601         60,198         60,198         62,601         60,198         60,198         62,601         60,198         60,198         60,198         60,198         60,198         60,198         60,198         60,198         60,198         60,1</td> <td>FY 2007-08         FY 2008-09         FY 2008-09         FY 2008-09         FY 2008-09         FY 2009-10           \$ 7,170,859         \$ 7,462,336         \$ 7,700,966         \$ 7,680,780         \$ 7,677,499           4,460,103         4,504,114         5,349,779         5,319,385         4,117,117           26,718         41,495         62,601         60,198         14,800           -         33,374         -         -         16,600           \$ 11,657,680         \$ 12,041,319         \$ 13,113,346         \$ 13,060,363         \$ 11,826,016           \$ -         \$ -         \$ -         \$ -         \$ -           \$ 11,657,680         \$ 12,041,319         \$ 13,113,346         \$ 13,060,363         \$ 11,826,016           \$ -         \$ -         \$ -         \$ -         \$ -         \$ -           \$ 13,04,212         \$ 9,864,967         \$ 10,433,038         \$ 10,873,731         \$ 9,684,957           \$ 1,304,212         \$ 1,270,962         \$ 1,670,962         \$ 1,231,831         \$ 1,258,495           \$ 10,837,204         \$ 11,135,929         \$ 12,104,000         \$ 12,105,561         \$ 10,943,452           \$ 820,476         \$ 905,390         \$ 1,009,346         \$ 954,802         \$ 882,564</td>	FY 2007-08         FY 2008-09         FY 2008-09         FY 2008-09           \$ 7,170,859         \$ 7,462,336         \$ 7,700,966         \$ 7,680,780           4,460,103         4,504,114         5,349,779         5,319,385           26,718         41,495         62,601         60,198           -         33,374         -         -           \$ 11,657,680         \$ 12,041,319         \$ 13,113,346         \$ 13,060,363           \$ -         \$ -         \$ -         \$ -           \$ 11,657,680         \$ 12,041,319         \$ 13,113,346         \$ 13,060,363           \$ -         \$ -         \$ -         -         -           \$ 136         136         136         136         136           -         -         -         -         -         -           \$ 9,532,992         \$ 9,864,967         \$ 10,433,038         \$ 10,873,731         \$ 1,304,212         \$ 1,270,962         \$ 1,670,962         \$ 1,231,831           \$ 10,837,204         \$ 11,135,929         \$ 12,104,000         \$ 12,105,561         \$ 820,476         \$ 905,390         \$ 1,009,346         \$ 954,802           \$ 11,657,680         \$ 12,041,319         \$ 13,113,346         \$ 13,060,363	FY 2007-08         FY 2008-09         FY 2008-09         FY 2008-09         FY 2008-09           \$ 7,170,859         \$ 7,462,336         \$ 7,700,966         \$ 7,680,780         \$ 4,460,103         \$ 4,504,114         5,349,779         5,319,385         62,601         60,198         60,198         62,601         60,198         62,601         60,198         62,601         60,198         60,198         62,601         60,198         60,198         62,601         60,198         60,198         62,601         60,198         60,198         60,198         60,198         60,198         60,198         60,198         60,198         60,198         60,1	FY 2007-08         FY 2008-09         FY 2008-09         FY 2008-09         FY 2008-09         FY 2009-10           \$ 7,170,859         \$ 7,462,336         \$ 7,700,966         \$ 7,680,780         \$ 7,677,499           4,460,103         4,504,114         5,349,779         5,319,385         4,117,117           26,718         41,495         62,601         60,198         14,800           -         33,374         -         -         16,600           \$ 11,657,680         \$ 12,041,319         \$ 13,113,346         \$ 13,060,363         \$ 11,826,016           \$ -         \$ -         \$ -         \$ -         \$ -           \$ 11,657,680         \$ 12,041,319         \$ 13,113,346         \$ 13,060,363         \$ 11,826,016           \$ -         \$ -         \$ -         \$ -         \$ -         \$ -           \$ 13,04,212         \$ 9,864,967         \$ 10,433,038         \$ 10,873,731         \$ 9,684,957           \$ 1,304,212         \$ 1,270,962         \$ 1,670,962         \$ 1,231,831         \$ 1,258,495           \$ 10,837,204         \$ 11,135,929         \$ 12,104,000         \$ 12,105,561         \$ 10,943,452           \$ 820,476         \$ 905,390         \$ 1,009,346         \$ 954,802         \$ 882,564



# **Operational Impacts of Budget Changes**

- Reduced cleaning frequencies from 5 to 3 days/week. Impact: Frequency reduction will require building occupants to adjust to revised cleaning standards
- Eliminated and/or reduced Part-time. Impact: May affect ability to maintain mowing/litter schedules in landscaping and less capacity to respond to non-routine and special requests within cemeteries
- Reduction in overtime. Impact: (Facilities) Funding reduces emergency/after hour repairs and weather events responses (Landscaping) and Stage setups for Parks and Recreation sponsored Special Events
- Reduced grounds maintenance. Impact: Landscaping –mulch from tree limbs chipped in daily operations. Cemeteries – modification in planting efforts



# Operational Impacts of Budget Changes

- Reduced chemicals budget. Impact: More limited ability to control invasive plants in parks and fire ant infestations
- Safety Officer position eliminated. Impact: Safety related activities and functions will be assigned to division managers
- Four Landscaping positions eliminated. Impact: More limited ability to maintain mowing/litter schedules; less capacity to respond to unplanned routine and non-routine maintenance needs
- Two Facility Maintenance positions eliminated. Impact: Will delay further implementation of a comprehensive PM program



### **FY 10 Performance Measures**

	Actual	Adopted	<b>Estimated</b>	<b>Proposed</b>								
	FY 2008	FY 2009	FY 2009	FY 2010								
<b>OBJECTIVE:</b> To perform maintenance in a systematic manner and to provide a clean and well-maintained environment.												
% Reactive work orders	16%	15%	60%	50%								
% Preventive maintenance completed												
on schedule	63%	90%	68%	70%								
% Work orders completed												
on schedule	67%	95%	87%	80%								
<b>OBJECTIVE:</b> To maintain project scope, schedule and budget as agreed to by project manager and client.												
% Project milestones achieved												
on time	80%	80%	75%	75%								
<b>OBJECTIVE:</b> To support strategies designed to strengthen the city's partnership with community groups to improve and enhance the appearance of Durham through litter abatement, solid waste reduction education and beautification.												
# Community litter cleanups	188	150	30	50								
Cost/benefit return ratio	1:3.03	1:4.00	1:1.30	1:1.50								
% Streets rated litter free	39%	45%	39%	40%								